

## Curriculum Vitae

**Maurizio Sajeva**

Ph.D. *Sustainability and Governance*

**Date and place of birth**  
**Citizenship**

17.4.1972, Rome, Italy  
Finnish, Italian

## Current position

Senior Researcher, Pellervo Economic Research PTT, Finland (08.2017 - )

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**Project manager: INTERREG Central Baltic programme**  
From MARine Ecosystem Accounting to integrated governance for sustainable planning of marine and coastal areas (MAREA)



**Coordinator of BONUS MARES - Multi-method Assessment for Resilient Ecosystem Services and human-nature system integration (2019-20)**



## Education and degrees awarded

Doctor of Philosophy, Sustainability and Governance

De Montfort University of Leicester, Institute of Energy and Sustainable Development (IESD), Leicester, UK, 2016

Major subject: Sustainability and Governance

Graduation date: December the 10th, 2016

Thesis: *'Governance for Sustainable Systems: the Development of a Participatory Framework'* (<https://www.dora.dmu.ac.uk/handle/2086/13125>).

Conception of the GAME (Governance Assessment Matrix Exercise) tool for an integrated evaluation of sustainability including ecological, human and socio-economic dimensions, in order to initiate and support a process of governance as a social learning for choosing between alternative futures. Case studies on the sustainability of energy, security and food systems

Master's Degree, University "La Sapienza" of Rome, Italy, 1999

Major subject: economic geography, environmental economics and management

Master's Thesis on Environmental Management in Finnish Pulp and Paper Industry: *'Ecolabelling: a tool for environmental protection and a competitive strategy for companies'*

## Other education and training, qualifications and skills

- Tavastia Adult Education Centre, Hämeenlinna, Finland (2013-2015): music studies, classical and pop/rock singing solo and quire, music theory and composition, piano, playing and acting (guitar playing 2016-2017)
- Tampere University of Technology, Finland, Department of Environmental Engineering (2001-2002): water and waste engineering, industrial water and environmental management, sustainable development
- University of Tampere, Faculty of Humanities (2001-2002): Finnish language advanced writing, vocabulary, reading-comprehension and conversation courses.
- University of Jyväskylä; School of Business and Economics (1997-1998 ERASMUS exchange programme): International business, corporate strategy, quality and environmental management, value-chain management, English and Finnish languages, research and writing of Master's Thesis. English for international students II; Finnish for Foreigners 1-2; Contemporary managerial perspectives; Introduction to environmental management; Social Context of Environmental Business Affairs; Basics of Recycling and Material Flow Models; Environmental Value Chain Management; Seminar on Permitting Strategies and Procedures in OECD countries; Financial and Derivative Markets; International Business Strategy
- Photographing and use of visual material for organisation of workshops and participatory shows

## Language skills

Italian mother tongue

Finnish language diploma YKI (Yleinen kielitutkinto)

	Listening	Reading	Spoken interaction	Spoken production	Writing
Finnish	C2	C2	C2	C2	C1
English	C2	C2	C2	C2	C2
French	C2	C2	C2	C2	C2
Spanish	C2	C2	B2	B2	B2

## Previous work experience

### Scientific Liaison Officer, Natural Resources Institute Finland Luke (12.2011 – 06.2017)

- Leading Researcher: networking, consortium formation, project coordination and management, internationalisation of research, conception of research ideas and projects, writing of proposals, partnering and research funding: coordinator of GEKO - GEospatial toolKit for Observation of ecosystem-based agro-food systems; RASPUTIN - Agro-Silvo-Pastoral Systems for Sustained Ecosystem Services and Rural Socio-Economic Development in Europe.
- Participation in research projects in the field of socio-economics and sustainable development for scenario building. SOLID (Sustainable Organic and Low-Input Dairying) project. Planning, facilitation and chairing of Futures workshops and scenario analysis. The SOLID project has got a Luke prize

- Establishment of new international relations and cooperation agreements, organisation and supervision of visiting researchers, workshops and events. Participation in the definition of the international strategy of the Institute and writing of blogs (<http://www.luke.fi/en/author/maurizio-sajeva/>)

**Project Manager, University of Turku – Finland Futures Research Centre (2008 – 2011)**

- PACT project: risks and governance in the transition process towards post-carbon societies. Understanding the risks associated with the technologies and infrastructures deployed in post-carbon societies and the risk governance mechanisms. Assessing the risks and acceptability related to new urban / land-use schemes, new energy infrastructures and technologies. Governing the transition to a post-carbon society: scenarios of high complexity and criticality, entire economic systems changed in favour of carbon-free energy infrastructures
- Development of future scenarios (workshop and Delphi methodology) for 2050 for the Finnish Energy Industry Association and organisation and facilitation of futures workshop for scenario building for different projects
- Privacy Awareness through Branding of Security Organisations (PATS): inventing a concept of security branding to increase opportunities for voluntary adoption of privacy standards among security organisations. Construction of ethically focused branding indicators in the security sector. Study of the degree of privacy awareness across various sectors, firms and international government agencies that promote or use security technologies. Interviews and reporting on how security is conceived and understood. Research on security and development issues, crisis and their management approaches. Photographic, interview and text analysis.
- iKnow project: Interconnecting Knowledge for the early identification of issues, events and developments shaping and shaking the future of Science and Technology Innovation (STI) in the European Research Area. Study of wild cards and weak signals, issues which are just emerging or not yet visible but which would have far-reaching implications. Facilitation of workshops for scenario building, generation of wild cards and study of weak signals.

**Scientific Officer, European Commission - DG Joint Research Centre (JRC), Institute for the Protection and Security of the Citizen (IPSC) (2003 – 2008)**

- *Statistical Indicators for Policy Assessment (SIPA)*
- *Security of Critical Networked Infrastructures (SCNI)*
- *Knowledge Assessment Methodologies (KAM)*
- Governance strategies of complex issues: risk governance of critical infrastructures, in particular the European Critical Electric Infrastructure (ECEI). Institutional research activity realised for the International Risk Governance Council (Switzerland). Link to Ph.D. studies.
- Organisation of a European Scientific Network in the area of Security and Socio-economics: MultiGovern - Risk Governance Models for Complex Multi-perspective Systems
- Quality and uncertainty assessment of scientific information (qualitative and quantitative methods) related to complex systems in the framework of knowledge economy (Lisbon objectives for 2010). Competitiveness, innovation and e-business.
- Economics and business (and related indicators and indices for representation)
- NESIS (New Economy Statistical Information System) FP7 project: qualitative assessment of the building process of statistical indicators on the basis of stakeholders' participation
- Related dissemination and training activities; seminars, workshops and key-note presentations on risk governance for critical infrastructure systems

**Consultant, IGEAM Group Ltd., Rome, Italy – Services and Studies for Sustainable Development (2000 – 2002)**

- Environmental consultancy in the field of studies and services for sustainable development: Sigek 2000 project for the ISO 14000 certification of the city of Khouribga, Morocco. Writing of the 'Initial Environmental Analysis' in French language
- Research for supplying of new services in environmental accounting.

**Trade analyst, Italian Trade Commission – Government Agency, Office of the Italian Embassy in Finland (2000 – 2002)**

- Economic research and assistance for trade and industrial relation between Italy and Finland: redaction of notes on cyclical economy, country presentations (Finnish Country Guide) and periodical conjuncture notes, also in cooperation with other Scandinavian countries
- Organisation of workshops and consulting activities
- PRONEXPOM Project, for the introduction of new Italian exporter companies, economic research, market reporting, presentation of Finnish market and economy of production (year 2000)

**Consultant at CRF (Cooperative for applied research) and at Dasa-Rägister Corporate Ltd. – ISO 9000/14000 accredited certification body; Rome, Italy**

#### **Research merits - Research funding, leadership and supervision experience**

- **Project funding and coordination of BONUS MARES (140 000)** - Multi-method Assessment for Resilient Ecosystem Services and human-nature system integration (2019-20)
- **Project funding and management of MAREA INTERREG Central Baltic (383 000)** - From MARine Ecosystem Accounting to integrated governance for sustainable planning of marine and coastal areas (MAREA)
- **Project funding and management of KITA (40 000)**, on innovations for sustainable development funded by the Office of the Finnish Prime Minister (2018)
- **Project funding and management of PACT (FP7, about 100 000)** with the role of principal researcher (partner in a consortium), including writing of the workpackage, networking and cooperation with other partners and inclusion of an additional partner.
- **Project funding** of PROIntensafrica (CSA, H2020-SFS-2014-1, about 45 000), with the role of consortium networking and formation, as well as contribution in the writing of the proposal and in the substance work in two workpackages.
- **Leadership and consortium coordination in the planning of RASPUTIN and GEKO projects**, including conception of the research idea, consortium building and internal leadership and management of the internal research team, writing of the proposal, networking for partnering and management of resources and for the management and organisation of the consortium (substance work and administration)

#### **Merits in teaching and pedagogical competence**

- Experience and natural inclination in lecturing, as well as in organising and leading participatory workshops and in leading team working. No pedagogical training. Availability for taking the pedagogical specialisation credits needed.
- Tuscia University of Viterbo (Italy), Department of Innovation in Biology, Agri-food and Forest Systems (DIBAF): **visiting lecturer** in social learning on sustainable governance policies for

forest infrastructures within the course 'Mountain governance and sustainable development'; governance for systems' sustainability and evaluation methodologies; European agricultural policies

- University of Turku: **lecturing in the course FUTUS2B** on governance and futures methodologies; risk governance, security and sustainability especially addressed at the construction of alternative futures. Supervision of undergraduate students and revision and commenting of theses, during their internship at Finland Futures Research Centre
- University of Florence (Italy), Department of Statistics for the Social and Educational Research – STARSE: **lecturing on sustainable development**; governance of complex systems from the perspective of societal progress and globalisation effects on Namibian society; sustainable social development; governance for systems' sustainability and evaluation methodologies
- MTT – Agrifood Research Finland: **European agricultural policies**; security and sustainability especially addressed to the construction of alternative futures; food security policies for developing countries

#### Awards, prizes and honours

- **Columnist - Maaseudun Tulevaisuus (Rural Future) newspaper** (2017- on-going)
- **Honorary Visiting Research Fellow – Sustainability, Governance and Social Learning, De Montfort University**, Institute of Energy and Sustainable Development (IESD), Leicester, UK: partnership for project building, research funding and joint publications (2017 – 2020).
- **Visiting Professor, Tuscia University of Viterbo, Italy**, Department of Innovation in Biology, Agri-food and Forest Systems (DIBAF), on social learning about sustainable governance policies for forest infrastructures within the course 'Mountain governance and sustainable development' (2017).
- **Invited key-note speaker** at Delft University of Technology on risk governance of complex critical infrastructures (15-16 June 2006). Evolutionary Risk Governance Strategies for Security Assurance of European Critical Networked Infrastructures. Invited key-note presentation at 9th AICEI conference '*Risk and infrastructures: an issue of governance?*'
- **Reviewer and member of the editorial board** of the International Journal of Social Science Studies and the Journal of Education and Training Studies (Redfame publishing, US) and of MDPI Education Sciences (ISSN 2227-7102), Basel, Switzerland.
- **Prize for the SOLID FP7 project** in relation to the successful planning and facilitation of the futures workshop

#### Scientific and societal impact of research

- Total number of 46 publications
- Musical composition of 10 pieces, including music and lyrics, and various public exhibitions
- Writing of blogs for Natural Resources Institute Finland – Luke and representation of MMM and UM through presentation of joint documents internationally
- Application of research results and presentation of the GAME methodology in additional projects and conferences, such as the JRC-IIASA event on evidence-based policy-making

- Voluntary work in the Dolam Namibian orphanage and study of the social aspects of the Namibian context (2009). Connected research on the social context of security and sustainable development.
- Cooperation with the Ydin periodical for publication of sociology-related articles and with aid organisation Nexusaid ([www.nexusaid.org](http://www.nexusaid.org)) for research projects and joint publications
- Voluntary work for constructing visions and scenarios for risk and security challenges, socio-economic sustainable development and well-being, service design. Visualisation and integration of scenarios, contexts, cultures and systems. Organising scenario workshops, through photography and visualisation, for approaching science to society. Consulting, teaching and seminars activities.
- Realisation of interactive photographic shows and scientific workshops for the municipality of Jokioinen (Finland), on the meaning of happiness, and in the event Tampereen Tulevaisuuskylä (Tampere Village of the Future, Finland), on quality of life, security, well-being, happiness and misfortune referring to different cultural contexts.
- Voluntary work for the Finnish national TV channel YLE:
  - o organisation of a web competition, in the role of an evaluator for the participation and integration of foreigners in the Finnish society;
  - o realisation of a photographic competition for foreign children living in Finland: *'What will be of Finland in 50 years? Take a picture and take a part to the competition'*. November 2011
- Interview at YLE as a Futures researcher and publication on the YLEI website

#### Positions of trust in society and other societal merits

- Official representative of the Finnish Ministry for Agriculture and Forestry at ARCH (European Agricultural Research towards greater impact on global Challenges) – the Joint EIARD-SCAR Strategic Working Group (SWG) (<http://www.eiard.org/>) for improved linkages between Agricultural Research and Agricultural Research for Development: identifying and working towards ways to increase the contribution of European Agricultural Research investments to the solution of global challenges, also in cooperation with the Finnish Ministry Foreign Affairs.
- Governance of research funding within PROIntensafrica Initiative in the area of cooperation for development: *Building a Research and Innovation Partnership Programme between Europe and Africa on Sustainable Intensification of Agro-food Systems. Active participation in the application process for the funding of the project.*
- Participation in SUSFOOD ERA-net: Sustainable food production and consumption
- Stakeholder meetings, e.g. the Bureau of the Africa-EU High Level Policy Dialogue on Science, Technology and Innovation (HLPD Bureau on STI) in collaboration with CAAST-Net Plus, RINEA, PROIntensafrica, PAEPARD and ERAfrica.
- FACCE JPI: Agriculture, Food Security and Climate Change Joint Programming Initiative. Analysis of existing research for the construction of the Scientific Research Agenda.
- Agriculture, Knowledge and Innovation Systems (AKIS) Collaborative Working Group (CWG) within the Standing Committee on Agricultural Research (SCAR); European Commission DG Research and Innovation.
- EnergyGovernance networking: governing pathways towards future energy

- Representation of Finland Futures Research Centre at the Centre for Sustainable Energy (Sentre) for the cooperation of experts in development projects in the field of sustainable energy
- Member of FinCEAL Plus Regional Advisory Group
- Expert Nominated for RINEA (partnership between African and European partners to strengthen the bi-regional science, technology and innovation (STI) cooperation) Strategic Advisory Board (SAB)

### Other merits

- **Selected as socio-economic analyst and included in the reserve lists of the European Chemicals Agency of Helsinki (ECHA) (2008)**
- **Tavastia Adult Education Centre, Hämeenlinna, Finland (2013-2015): music studies, classical and pop/rock** singing solo and quire, music theory and composition, piano, playing and acting (guitar playing 2016-2017)
- **Tampere University of Technology, Finland, Department of Environmental Engineering (2001-2002):** water and waste engineering, industrial water and environmental management, sustainable development
- **University of Tampere, Faculty of Humanities (2001-2002):** Finnish language advanced writing, vocabulary, reading-comprehension and conversation courses.
- **University of Jyväskylä; School of Business and Economics (1997-1998 ERASMUS exchange programme):** International business, corporate strategy, quality and environmental management, value-chain management, English and Finnish languages, research and writing of Master's Thesis. English for international students II; Finnish for Foreigners 1-2; Contemporary managerial perspectives; Introduction to environmental management; Social Context of Environmental Business Affairs; Basics of Recycling and Material Flow Models; Environmental Value Chain Management; Seminar on Permitting Strategies and Procedures in OECD countries; Financial and Derivative Markets; International Business Strategy
- **Photographing and use of visual material for organisation of workshops and participatory shows**

### Publications

#### Peer reviewed

1. Sajeva, M., J. Kotta, M. Valonen, O. Korhonen, P. Kinnunen, L. Aalto, K. Noro, P. Horne (2024). *Implementation of the Sustainability Compass: A bottom-up social learning approach in initial pilot studies*, under revision in the Sustainability Journal, MDPI, Development Goals towards Sustainability.
2. Sajeva, M., M. Maidell, J. Kotta and A. Peterson (2020c). *An Eco-GAME meta-evaluation of existing methods for the appreciation of ecosystem services*. Sustainability Journal, MDPI. Biodiversity and Ecosystem Service: Challenges for the Future.

3. Sajeva, M., M. Maidell and J. Kotta (2020b). *A participatory geo-spatial toolkit for science integration and knowledge transfer informing SDGs based governance and decision making*. Sustainability Journal, MDPI. Human Geography and Social Sustainability
4. Heckwolf M.J., A. Peterson, H. Jänes, P. Horne, J. Künne, K. Liversage, M. Sajeva, T.B.H. Reusch, J. Kotta (2020). *From ecosystems to socio-economic benefits: a systematic review of coastal ecosystem services in the Baltic Sea*. Science of the Total Environment Journal
5. Sajeva, M., M. Lemon and A. Mitchell (2020a). *Making 'Soft' Economics a 'Hard Science': Planning Governance for Sustainable Development Through a Sustainability Compass*. In: Mattas K., Kievit H., van Dijk G., Baourakis G., Zopounidis C. (eds) Sustainable Food Chains and Ecosystems. Cooperative Management. Springer, Cham, 103-133.
6. Sajeva, M., M. Valonen, M. Maidell, M. Lemon, A. Mitchell, (2019b). *Are we lost in the ocean of human development? Finding our way through a SUSTAINABILITY COMPASS*. Article accepted for publication in the Proceedings at Energising the Sustainable Development Goals through Appropriate Technology and Governance International Conference, De Montfort University in Leicester (UK) <https://dora.dmu.ac.uk/handle/2086/18646> - ISBN : 9781857214413
7. Sajeva, M., A. Mitchell and M. Lemon (2019a). *Reconfiguring Household Management in Times of Discontinuity as an Open System: The Case of Agro-food Chains*. International Journal of Food and Beverage Manufacturing and Business Models, 4(1), 1–19. <http://doi.org/10.4018/IJFBMBM.2019010101>
8. Sajeva, M., M. Lemon and P. S. Sahota (2017). *Governance for food security. A framework for social learning and scenario building*. International Journal of Food and Beverage Manufacturing and Business Models (IJFBMBM). DOI: 10.4018/IJFBMBM.2017070104.
9. Sajeva, M. (2016). *Governance for Sustainable Systems: the Development of a Participatory Framework*. De Montfort University, Leicester, UK. <https://www.dora.dmu.ac.uk/handle/2086/13125>.
10. Sahota, P.S., M. Sajeva, M. Lemon, M. Brar (2016). *Learning from the Sikh Gurus: Improved Decision Making for More Sustainable Futures*. Springer, Philosophy of Management, February 2016, Volume 15, Issue 1, pp 21-34. **(Impact factor 18)**
11. Sahota, P., Lemon, M., and Sajeva, M. (2016) *Transferable case based lessons from value chain development in Kenya*. Food Chain DOI: <http://dx.doi.org/10.3362/2046-1887.2016.001>
12. Sajeva, M., P. Singh Sahota and M. Lemon (2015). *Giving Sustainability a Chance: a Participatory Framework for Choosing between Alternative Futures*. Journal of Organisational Transformation and Social Change (JOTSC), 12 (1), pp. 57–89 **(Impact factor 1.19)**
13. Sajeva, M (2012). *Security, quality of life and development. A holistic approach*. In "Quality of Life in Italy - Research and Reflections", Social Indicators Research, an International and Interdisciplinary Journal for Quality-of-Life Measurement, Springer; ISSN 1387-6570 ISBN 978-94-007-3897-3 ISBN 978-94-007-3898-0 (eBook); Springer Dordrecht Heidelberg New York London **(Impact Factor 1,380 (2015) 1,789 (five years 2015))**
14. Sajeva, M. and M. Masera (2006). *A strategic approach to risk governance of critical infrastructures*. International Journal of Critical Infrastructures 2006 - Vol. 2, No. 4 pp. 379 – 395 DOI: 10.1504/IJCIS.2006.011346
15. Masera, M., Y. Wijnia, L. de Vries, C. Kuenzi., M. Sajeva, M. Wejnen (2006). *Governing risks in the European electricity system*; in Critical Infrastructures at Risk - Securing the European Electric Power System, Springer Verlag - ISBN 978-1-4020-4364-2



16. Sajeve, M., D. Gatelli and S. Tarantola (Joint Research Centre), H. Hollanders (MERIT) (2005); EUROPEAN INNOVATION SCOREBOARD - Methodology Report on European Innovation Scoreboard 2005, European Trend Chart on Innovation – European Commission Enterprise Directorate General
17. Sajeve, M. (2005). *A Methodology for Quality Assurance of statistical indicators. The communication of risks and uncertainties for a continuous improvement* (EUR 21547 EN)
18. Sajeve, M. (2005). *The Technological Risk and Uncertainty in Governance and Economic Development* (EUR 21548 EN)

#### **Papers at international conferences and other publications**

19. Sajeve, M., P. Singh Sahota and M. Lemon (2016). *A Vision and a Framework of Governance for Sustainability: Assuring Food Security within Natural Systems*. Paper presented at the 158th Seminar “Euro-Mediterranean Cooperation in Sustainable Agriculture and Food Security: Policies, Sustainability, Marketing and Trade”, organised by the European Association of Agricultural Economists (EAAE), at the Mediterranean Agronomic Institute of Chania (CIHEAM-MAICH) in Greece, 8-9 September 2016
20. Sajeve, M., P. Singh Sahota and M. Lemon (January 23-24, 2014). *Giving Sustainability a Chance: a Participatory Framework for Choosing between Alternative Futures*. Paper presented at Business Systems Laboratory - 2nd International Symposium “Systems Thinking for a Sustainable Economy. Advancements in Economic and Managerial Theory and Practice”. Universitas Mercatorum, Roma, Italy
21. Sajeve M. (2010). *Security and development. A holistic approach*. Paper presented at the Futures Conference 2010: Security in Futures, Security in Change. University of Turku – Finland Futures Research Centre. 3-4, June, 2010
22. Sajeve, M. (2009). *Instances of participatory governance for critical and social-sensitive decision-making*, presented at Qualità della vita. Riflessioni, studi e ricerche in Italia, 9.10.2010
23. Sajeve, M. (2009). *Security, quality of life and development. A holistic approach*; presented at Qualità della vita. Riflessioni, studi e ricerche in Italia, 9.10.2010
24. Sajeve, M. (2007); *Risk governance for critical complex infrastructural systems*; Network Industries Quarterly, vol. 9, no 3.
25. Sajeve, M. (2006). *Risk Governance Strategies for Critical Infrastructures*. Paper presented at The 3rd International Conference "European Electricity Market" EEM06 The European Electricity Market Challenge of the Unification, Warsaw (Poland) (24–26 May 2006).
26. Sajeve, M. (Key note speaker) (2006). *Evolutionary Risk Governance Strategies for Security Assurance of European Critical Networked Infrastructures*. Invited key-note presentation at 9TH AICEI CONFERENCE RISK AND INFRASTRUCTURES: AN ISSUE OF GOVERNANCE?, DELFT UNIVERSITY OF TECHNOLOGY (15–16 JUNE 2006).
27. Sajeve M., S. Tarantola, F. Pennoni - DG Joint Research Centre – Unit G09; Ari Latvala - DG Enterprise and Industry – Unit D04. *From eEurope 2005 to i2010: a revised framework for e-business indicators - Perspectives and barriers for 2010*. Invited paper and presentation an international working group on Information Society Statistics - 6-7 October 2005 in Luxembourg organised by EC-DG INFSO.
28. Sajeve M. and S. Tarantola (2005). *Systematic econometric investigation of the effect of regulation and innovation policy on sustainable competitiveness*. Exploratory activity on the existing relation between Lisbon indicator of R&D and indicators of innovation and

competitiveness, in cooperation with The London School of Economics (Andrea Salvini), the University of Turin (Professor Dario Togati) and financial consultancy (Alberto Berrini, AZIMUT).

29. Sajeva, M. (2004); The illusion of e-governance. Does technology make the real difference for the good governance? - Pre-proceedings - The NESIS Summative Conference - Athens, Greece, 11 - 14 October 2004 - Tools used: pedigree matrices, Montecarlo simulation, frames of meaning
30. Sajeva, M. (1999). *Ecolabelling: a tool for environmental protection and a competitive strategy for companies. Case study in Finnish Pulp and Paper Industry*. Master's Thesis on Environmental Management in Finnish Pulp and Paper Industry.

#### **Deliverables for European Commission funded research**

31. Sajeva, M., L. Aalto, P. Horne, P. Kinnunen, O. Korhonen, J. Kotta, K. Noro, M. Valonen, (2022). D.T3.3.1 - *Roadmap for implementing the developed sustainability compass, as a collective input from the various expert task force meetings*, MAREA Interreg Central Baltic
32. Sajeva, M., L. Aalto, P. Horne, P. Kinnunen, O. Korhonen, J. Kotta, K. Noro, M. Valonen, (2022). D.T3.2.1 - *Spatial cross-sectoral representation of Sustainability Compass analysis in the transnational pilot areas*, MAREA Interreg Central Baltic
33. Sajeva, M., L. Aalto, P. Horne, O. Korhonen, M. Valonen, (2021). D.T3.1 - *Report on the conceptual structure and user guide of the Sustainability Compass*, MAREA Interreg Central Baltic
34. Sajeva, M. BONUS MARES PROJECT (1.10.2018 – 30.6.2020). The final publishable summary report. 27/8.2020
35. Sajeva, M., A. Peterson (2020). Final report of BONUS MARES: work done, on-going work and adjustments to the general plans. BONUS MARES
36. Kotta, J., M. Maidell and M. Sajeva (2020). BONUS MARES D4.8 MARES tool-kit: methodology and user guide and D4.9 Report on the implementation of the geospatial decision support tool to be used among project participants and stakeholders for transferring knowledge and data related to ecosystem services and their resilience under different future scenarios. BONUS MARES
37. Sajeva, M., M. Maidell, A. Peterson, J. Kotta (2020). Deliverable 3.2 - Report on the systematic meta-evaluation of the strength of science-policy interaction of evaluations attached to ecosystem goods and services.'
38. Heckwolf, M., M. Godenhielm P. Horne, K. Karttunen, J. Kotta, M. Maidell, A. Peterson, T. Reusch, O-P. Ruuskanen, M. Sajeva, A. Savikurki (2020). Report on ecosystem services in the Baltic sea and their relations to human lifestyles and well-being. BONUS MARES
39. Sajeva, M. (2020). BONUS MARES Progress Report.
40. Sajeva, M., M. Valonen, M. Maidell, M. Lemon, A. Mitchell, (2019b). *Are we lost in the ocean of human development? Finding our way through a SUSTAINABILITY COMPASS*. Article accepted for publication in the Proceedings at Energising the Sustainable Development Goals through Appropriate Technology and Governance International Conference, De Montfort University in Leicester (UK) <https://dora.dmu.ac.uk/handle/2086/18646> - ISBN : 9781857214413
41. Sajeva, M., P. Singh Sahota and M. Lemon (2016). *A Vision and a Framework of Governance for Sustainability: Assuring Food Security within Natural Systems*. Paper presented at the 158th

Seminar “Euro-Mediterranean Cooperation in Sustainable Agriculture and Food Security: Policies, Sustainability, Marketing and Trade”, organised by the European Association of Agricultural Economists (EAAE), at the Mediterranean Agronomic Institute of Chania (CIHEAM-MAICH) in Greece, 8-9 September 2016

42. Sajeva, M., P. Singh Sahota and M. Lemon (January 23-24, 2014). *Giving Sustainability a Chance: a Participatory Framework for Choosing between Alternative Futures*. Paper presented at Business Systems Laboratory - 2nd International Symposium “Systems Thinking for a Sustainable Economy. Advancements in Economic and Managerial Theory and Practice”. Universitas Mercatorum, Roma, Italy
43. Latvala, T., M. Sajeva, S. Padel, P. Nicholas, R. Zanolli (2014). *Identifying future challenges of the organic and low input milk supply chain*. [16 p.]. Luomuinstituutti
44. Kurppa, s.; H. Risku-Norja, S. Rokka, M. Sajeva, R. Tubb (2012). *Identification of Medium to Long-term Research Needs*. SusFood project, Task 2.1. THEME [KBBE.2011.2.6-02]. An FP7 ERA-NET on sustainable food production and consumption WP2 Workshop report. MTT – Agrifood Research Finland
45. Sajeva, M (2011). *Framing Privacy and Data Protection, Finnish report on Symbolic representation of Security Agencies*. Deliverable D 4.2. – FP7 PATS project, Privacy Awareness Through Security Branding.
46. Sajeva, M. And J. Kaivo-Oja (2011). *Workshop Report - Privacy Awareness of Security Organisations in Finland*. Deliverable D 3.3. – FP7 PATS project, Privacy Awareness Through Security Branding
47. Sajeva, M. and M. LaBelle (2010), *Risks and governance in the transition process towards post-carbon societies*. Seventh Framework Programme, Collaborative Project “Pathways for carbon transitions (PACT)”- Project number 225503- Workpackage 4 - Transition towards post-carbon society – April 2010
48. Sajeva M. (2005). Deliverable D4.1.1 (quality appraisal of NESIS final statistical publication building process and an on analysis of governance and e-governance related issues)
49. Sajeva M., G. Galotti, U. Mazzanti (2000). *Ville de Khouribga – Analyse Environnementale Initiale*. SIGEK 2000 project for the ISO 14000 certification of the city of Khouribga in Morocco.